



July 2024 Financials

PREPARED AUG'24 BY



Contents



- Executive Summary
- Cash Forecast
- Key Performance Indicators
- Forecast Overview
- Annotated Financials
- Monthly Projections
- Balance Sheet

Executive Summary



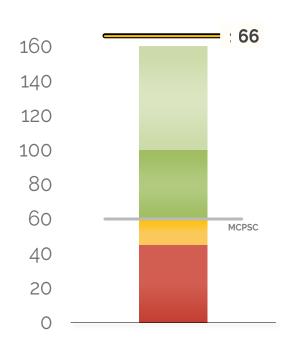
- July 2024 marks the beginning of HPA's FY25 calendar. The school finished the month with a cash projection at year end of \$8.71m, right on top of the full year budget. Days of Cash are 166 days.
- Revenue came in a bit ahead of forecast because DESE is paying out basic formula funding now using prior year WADA. This will settle out in the fall when the school reports October enrollment.
- Expenses EdOps is making a few account code adjustments as part of an alignment project for the charter schools they support. This will simply move funds from one budget code to another, not impacting the school's overall budget.
- Net Income is aligned with the full year budget as of 7/31/24.

Key Performance Indicators



Days of Cash

Cash balance at year-end divided by average daily expenses

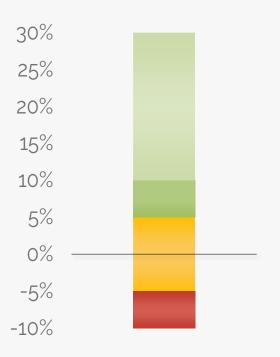


166 DAYS OF CASH AT YEAR'S END

The school will end the year with 166 days of cash. This is above the recommended 60 days

Gross Margin

Revenue less expenses, divided by revenue

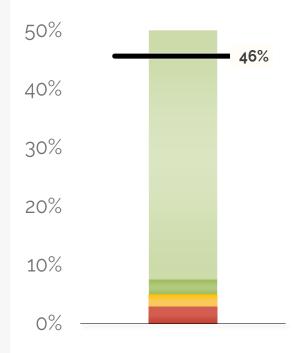


-17.1% GROSS MARGIN

The forecasted net income is - \$2.8m, which is \$33 above the budget. It yields a -17.1% gross margin.

Fund Balance %

Forecasted Ending Fund Balance
/ Total Expenses

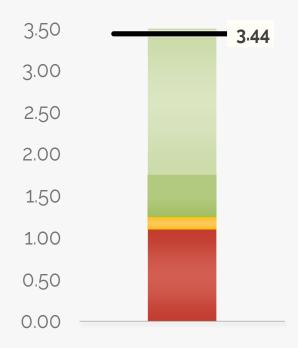


45.60% AT YEAR'S END

The school is projected to end the year with a fund balance of \$8,728,344. Last year's fund balance was \$11,524,148.

DSCR

Amount of cash flow available to meet annual interest and principal payments on debt

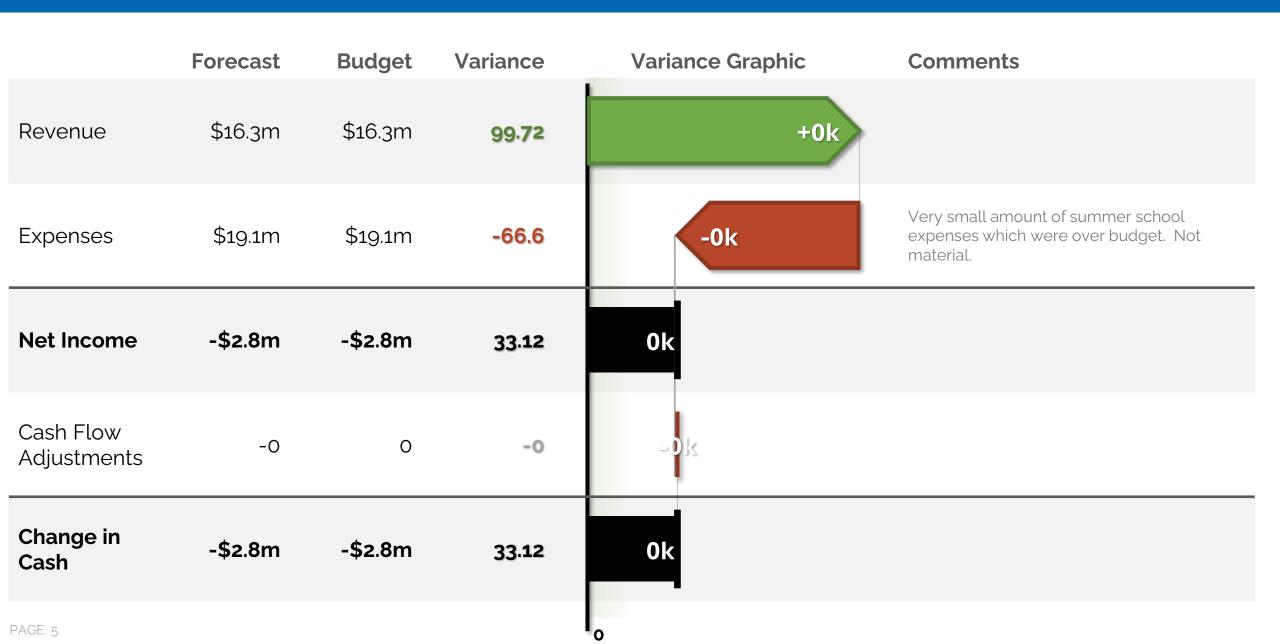


DSCR IS 3.44

Debt Service Coverage Ratio is defined by the school's bank covenants.

Forecast Overview



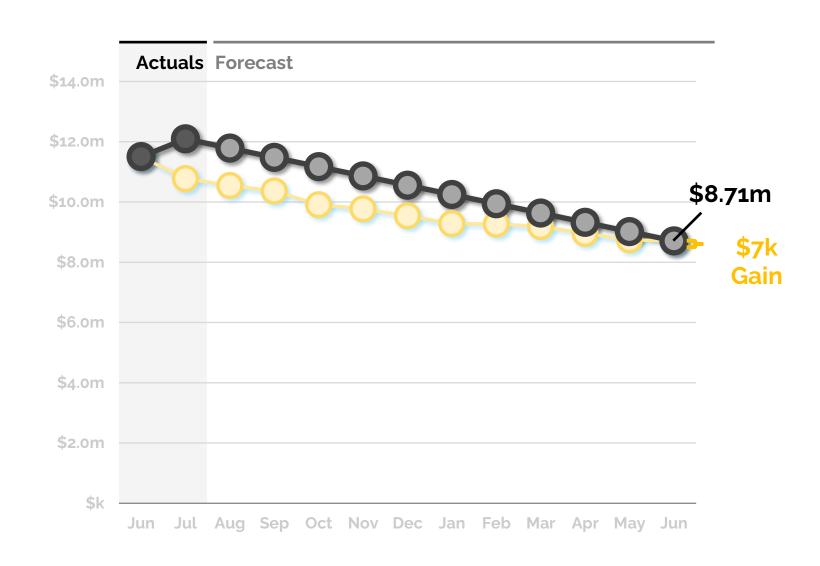


Cash Forecast



166 Days of Cash at year's end

We forecast the school's year ending cash balance as **\$8.7m**, **\$7k** above budget.



| | Year-To-Date | | | An | nual Forecast | | | |
|------------------------------|--------------|-----------|-----------|-------------|---------------|----------|-------------|-------|
| | Actual | Budget | Variance | Forecast | Budget | Variance | Remaining | Rem % |
| Revenue | | | | | | | | |
| Local Revenue | 154,741 | 91,208 | 63,533 | 1,308,780 | 1,308,780 | (0) | 1,154,040 | 88% |
| State Revenue | 1,007,545 | 642,938 | 364,607 | 12,111,766 | 12,111,767 | (0) | 11,104,221 | 92% |
| Federal Revenue | 56,562 | - | 56,562 | 1,852,208 | 1,852,108 | 100 | 1,795,646 | 97% |
| Private Grants and Donations | - | - | - | 695,000 | 695,000 | (0) | 695,000 | 100% |
| Earned Fees | 332,630 | - | 332,630 | 376,070 | 376,070 | (0) | 43,440 | 12% |
| Total Revenue | 1,551,478 | 734,146 | 817,332 | 16,343,825 | 16,343,725 | 100 | 14,792,347 | 0 |
| | | | | | | | | |
| Expenses | | | | | | | | |
| Salaries | 505,770 | 580,115 | 74,345 | 6,961,380 | 6,961,380 | 0 | 6,455,610 | 93% |
| Benefits and Taxes | 147,963 | 181,232 | 33,269 | 2,174,787 | 2,174,787 | 0 | 2,026,825 | 93% |
| Staff-Related Costs | 6,139 | 4,783 | (1,356) | 57,390 | 57,390 | 0 | 51,252 | 89% |
| Occupancy Service | 119,747 | 134,747 | 15,000 | 1,616,963 | 1,616,963 | (0) | 1,497,216 | 93% |
| Student Expense, Direct | 63,509 | 112,096 | 48,587 | 1,345,218 | 1,345,151 | (67) | 1,281,708 | 95% |
| Student Expense, Food | 56,078 | - | (56,078) | 750,000 | 750,000 | 0 | 693,922 | 93% |
| Office & Business Expense | 61,484 | 336,553 | 275,069 | 4,038,639 | 4,038,639 | (0) | 3,977,154 | 98% |
| Transportation | 2,155 | 772 | (1,383) | 918,231 | 918,231 | (0) | 916,076 | 100% |
| Total Ordinary Expenses | 962,846 | 1,350,298 | 387,452 | 17,862,608 | 17,862,542 | (67) | 16,899,763 | 95% |
| Interest | - | 106,418 | 106,418 | 1,277,020 | 1,277,020 | (0) | 1,277,020 | 100% |
| Total Extraordinary Expenses | - | 106,418 | 106,418 | 1,277,020 | 1,277,020 | (0) | 1,277,020 | 100% |
| Total Expenses | 962,846 | 1,456,717 | 493,871 | 19,139,628 | 19,139,562 | (67) | 18,176,783 | 2 |
| Net Income | 588,632 | (722,571) | 1,311,202 | (2,795,803) | (2,795,837) | 33 | (3,384,435) | 3 |
| Cash Flow Adjustments | 852 | - | 852 | (0) | - | (0) | (852) | 4 |
| Change in Cash | 589,484 | (722,571) | 1,312,054 | (2,795,803) | (2,795,837) | 33 | (3,385,287) | 6 |

■ REVENUE: \$oK AHEAD

2 EXPENSES: \$oK BEHIND

- **3** NET INCOME: \$oK ahead
- CASH ADJ:\$0K BEHIND
- **5** NET CHANGE IN CASH: \$0K AHEAD

| | Actual | Forecast | | | | | | | | | | | |
|------------------------------|------------|------------|------------|------------|------------|------------|------------|-----------|-----------|-----------|-----------|-----------|------------|
| Income Statement | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | Мау | Jun | TOTAL |
| Revenue | | | | | | | | | | | | | |
| Local Revenue | 154,741 | 104,913 | 104,913 | 104,913 | 104,913 | 104,913 | 104,913 | 104,913 | 104,913 | 104,913 | 104,913 | 104,913 | 1,308,780 |
| State Revenue | 1,007,545 | 1,009,475 | 1,009,475 | 1,009,475 | 1,009,475 | 1,009,475 | 1,009,475 | 1,009,475 | 1,009,475 | 1,009,475 | 1,009,475 | 1,009,475 | 12,111,766 |
| Federal Revenue | 56,562 | 163,241 | 163,241 | 163,241 | 163,241 | 163,241 | 163,241 | 163,241 | 163,241 | 163,241 | 163,241 | 163,241 | 1,852,208 |
| Private Grants and Donations | 0 | 63,182 | 63,182 | 63,182 | 63,182 | 63,182 | 63,182 | 63,182 | 63,182 | 63,182 | 63,182 | 63,182 | 695,000 |
| Earned Fees | 332,630 | 3,949 | 3,949 | 3,949 | 3,949 | 3,949 | 3,949 | 3,949 | 3,949 | 3,949 | 3,949 | 3,949 | 376,070 |
| Total Revenue | 1,551,478 | 1,344,759 | 1,344,759 | 1,344,759 | 1,344,759 | 1,344,759 | 1,344,759 | 1,344,759 | 1,344,759 | 1,344,759 | 1,344,759 | 1,344,759 | 16,343,825 |
| Expenses | | | | | | | | | | | | | |
| Salaries | 505,770 | 586,874 | 586,874 | 586,874 | 586,874 | 586,874 | 586,874 | 586,874 | 586,874 | 586,874 | 586,874 | 586,874 | 6,961,380 |
| Benefits and Taxes | 147,963 | 184,257 | 184,257 | 184,257 | 184,257 | 184,257 | 184,257 | 184,257 | 184,257 | 184,257 | 184,257 | 184,257 | 2,174,787 |
| Staff-Related Costs | 6,139 | 4,659 | 4,659 | 4,659 | 4,659 | 4,659 | 4,659 | 4,659 | 4,659 | 4,659 | 4,659 | 4,659 | 57,390 |
| Occupancy Service | 119,747 | 136,111 | 136,111 | 136,111 | 136,111 | 136,111 | 136,111 | 136,111 | 136,111 | 136,111 | 136,111 | 136,111 | 1,616,963 |
| Student Expense, Direct | 63,509 | 116,519 | 116,519 | 116,519 | 116,519 | 116,519 | 116,519 | 116,519 | 116,519 | 116,519 | 116,519 | 116,519 | 1,345,218 |
| Student Expense, Food | 56,078 | 63,084 | 63,084 | 63,084 | 63,084 | 63,084 | 63,084 | 63,084 | 63,084 | 63,084 | 63,084 | 63,084 | 750,000 |
| Office & Business Expense | 61,484 | 361,559 | 361,559 | 361,559 | 361,559 | 361,559 | 361,559 | 361,559 | 361,559 | 361,559 | 361,559 | 361,559 | 4,038,639 |
| Transportation | 2,155 | 83,280 | 83,280 | 83,280 | 83,280 | 83,280 | 83,280 | 83,280 | 83,280 | 83,280 | 83,280 | 83,280 | 918,231 |
| Total Ordinary Expenses | 962,846 | 1,536,342 | 1,536,342 | 1,536,342 | 1,536,342 | 1,536,342 | 1,536,342 | 1,536,342 | 1,536,342 | 1,536,342 | 1,536,342 | 1,536,342 | 17,862,608 |
| Operating Income | 588,632 | -191,583 | -191,583 | -191,583 | -191,583 | -191,583 | -191,583 | -191,583 | -191,583 | -191,583 | -191,583 | -191,583 | -1,518,783 |
| Extraordinary Expenses | | | | | | | | | | | | | |
| Interest | 0 | 116,093 | 116,093 | 116,093 | 116,093 | 116,093 | 116,093 | 116,093 | 116,093 | 116,093 | 116,093 | 116,093 | 1,277,020 |
| Total Extraordinary Expenses | 0 | 116,093 | 116,093 | 116,093 | 116,093 | 116,093 | 116,093 | 116,093 | 116,093 | 116,093 | 116,093 | 116,093 | 1,277,020 |
| Total Expenses | 962,846 | 1,652,435 | 1,652,435 | 1,652,435 | 1,652,435 | 1,652,435 | 1,652,435 | 1,652,435 | 1,652,435 | 1,652,435 | 1,652,435 | 1,652,435 | 19,139,628 |
| Net Income | 588,632 | -307,676 | -307,676 | -307,676 | -307,676 | -307,676 | -307,676 | -307,676 | -307,676 | -307,676 | -307,676 | -307,676 | -2,795,803 |
| Cash Flow Adjustments | 852 | -77 | -77 | -77 | -77 | -77 | -77 | -77 | -77 | -77 | -77 | -77 | 0 |
| Change in Cash | 589,484 | -307,753 | -307,753 | -307,753 | -307,753 | -307,753 | -307,753 | -307,753 | -307,753 | -307,753 | -307,753 | -307,753 | -2,795,803 |
| | | | | | | | | | | | | | |
| Ending Cash | 12,094,271 | 11,786,518 | 11,478,764 | 11,171,011 | 10,863,258 | 10,555,504 | 10,247,751 | 9,939,997 | 9,632,244 | 9,324,491 | 9,016,737 | 8,708,984 | PAGE 8 |

PAGE 8

| | Previous Year End | Current | Year End |
|------------------------------|-------------------|------------|--------------|
| Assets | | | |
| Current Assets | | | |
| Cash | 11,504,787 | 12,094,271 | 8,708,984 |
| Total Current Assets | 11,504,787 | 12,094,271 | 8,708,984 |
| Total Assets | 11,504,787 | 12,094,271 | 8,708,984 |
| Liabilities and Equity | | | |
| Liabilities | | | |
| Current Liabilities | | | |
| Other Current Liabilities | -19,360 | -18,508 | -19,360 |
| Total Current Liabilities | -19,360 | -18,508 | -19,360 |
| Total Long-Term Liabilities | 0 | 0 | |
| Total Liabilities | -19,360 | -18,508 | -19,360 |
| Equity | | | |
| Unrestricted Net Assets | 11,524,148 | 11,524,148 | 11,524,148 |
| Net Income | 0 | 588,632 | -2,795,803 |
| Total Equity | 11,524,148 | 12,112,780 | 8,728,344 |
| Total Liabilities and Equity | 11,504,787 | 12,094,271 | 8,708,984 |
| KLS Loan Balance | | \$1 | 4,601,013.35 |

*The HPA financials presented in each monthly board report conform to DESE standards. However, they do not reflect Hogan's long-term liabilities, currently represented by the KLS loan for our most recent capital project. Both long term liabilities and associated assets are understated on this Balance Sheet.

This information IS produced each year as a part of the YE financials prepared by our auditor. However, given the amount of the loan and our ongoing discussions about future planning, we will begin to reflect it at the bottom of this Balance Sheet each month.

** The KLS loan was structured as a short-term vehicle (5 years) to assist schools who needed help and time transitioning to a longer-term loan. During the KLS loan period no interest is charged, but KLS captures 14% of the school's State funding (Basic Formula) and applies it to principal. HPA's loan with KLS has an end date of 6/30/27. The balance provided is as of 7/31/24. Loan payments are made quarterly.



QUESTIONS?

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